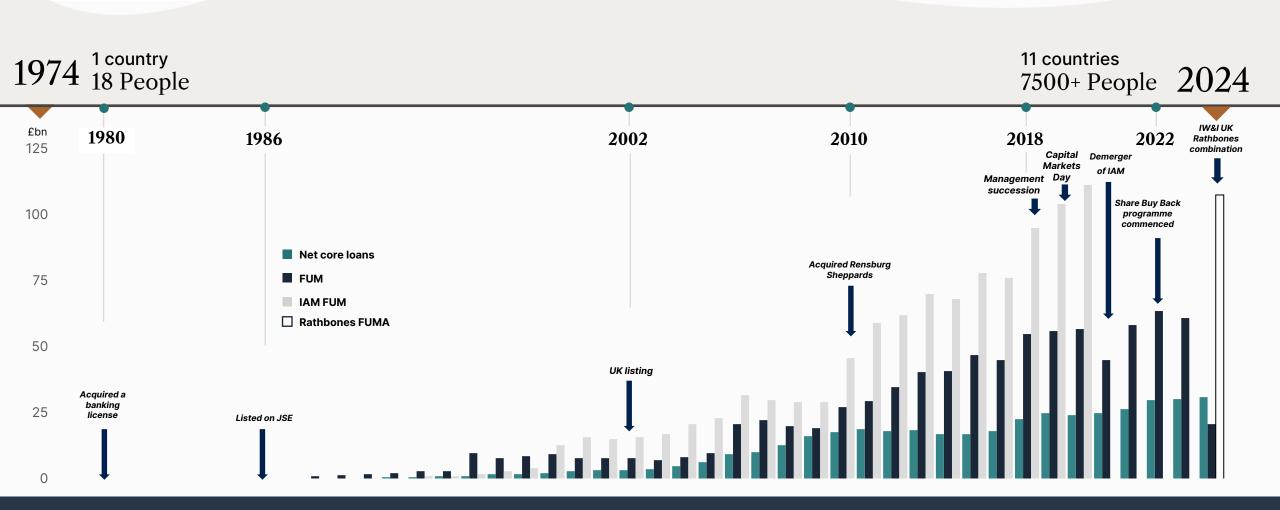




years of heritage. Two anchor geographies. One Investec



Our international footprint

Since inception, we have expanded through a combination of substantial organic growth and a series of strategic acquisitions.

Our focus today is on growth in our chosen markets.



USA

Established a presence in 1998

Energy and Infrastructure Finance, Fund Solutions, Aviation Finance and Institutional Equities business providing research and sales activities

Ireland

Established a presence in 1999

Treasury Risk Solutions and Institutional Equities business

United Kingdom

Established a presence in 1992

> Corporate, institutional and private client banking activities Wealth management services offered through our long-term strategic partnership with Rathbones

Established a presence in Guernsey (1998),

of Man (2018)

Private banking, lending and treasury services to private clients and financial intermediaries

Jersey (2007) and Isle

Channel Islands

Custody and Executiononly services through our independent nominee company

Wealth management services offered through our long-term strategic partnership with Rathbones

Switzerland

Established a presence in 1974

Private banking and Wealth management services offered to private clients, family offices, trusts and corporate service providers

Continental Europe

Established a presence in 2023

Investment banking activities including M&A advisory and corporate lending

South Africa

Established a presence in 1974

platform

Corporate, institutional and private client banking activities Wealth and investment management services with the ability to leverage off the global

Mauritius

Established a presence in 1997

Corporate, institutional and private client banking activities Wealth management services

India

Established a presence in 2010

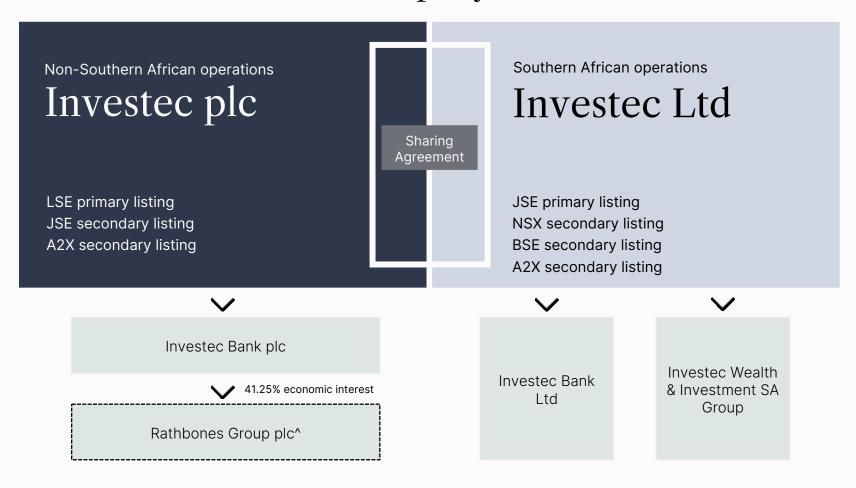
Institutional equities business providing research, sales and trading activities

Sales desk located in Singapore for Indian equities to Singaporean institutional investors

Merchant banking business connecting Indian companies with domestic and international investors

Investment management services in structured credit and other products

Investec Dual-Listed Company structure



- Investec plc and Investec Limited are separate legal entities and listings, but are bound together by contractual agreements and mechanisms
- Investec operates as if it is a single unified economic enterprise
- Shareholders have common economic and voting interests as if Investec plc and Investec Limited were a single company
- Creditors, however, are ring-fenced to either Investec plc or Investec Limited as there are no cross-guarantees between the companies.

See slide 13 for further information on the combination.

One Investec

Our purpose is to create enduring worth.

Our values

Deep client partnerships, built on trust and Out of the Ordinary service, are the bedrock of our business

We uphold cast-iron integrity in all our dealings, consistently displaying moral strength

We seek creative, talented people with passion, energy and stamina, who collaborate unselfishly

We thrive on change and challenge the status quo with courage, constantly innovating and adapting to an ever-changing world

We believe in open and honest dialogue to test decisions, seek consensus and accept responsibility

We pursue diversity and strive to create an environment in which everyone can bring their whole selves

We show care for people, support our colleagues and respect the dignity and worth of the individual

We are committed to living in society, not off it, contributing meaningfully to the communities in which we operate

We embrace our responsibility to the environment and the well-being of our planet

We trust our people to exercise their judgement, promoting entrepreneurial flair and freedom to operate with risk consciousness and unwavering adherence to our values

50 years of heritage.

Two core geographies.

One Investec.

Whether you are an individual, a business, or an intermediary acting for clients, our aim is to create and manage your wealth and fuel your business growth.

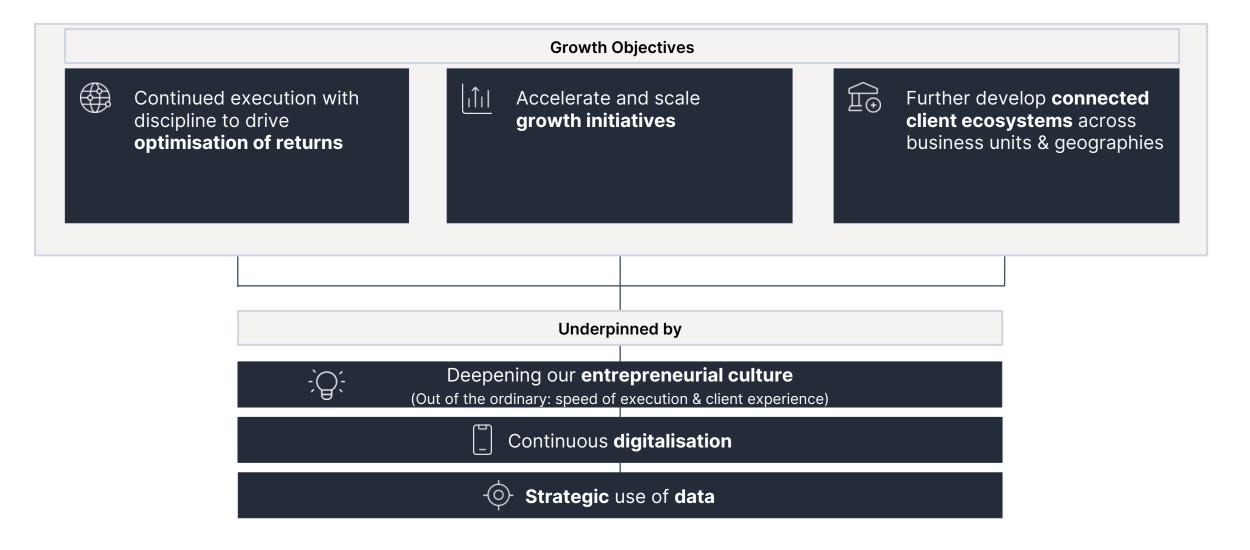


Investment proposition

Well positioned to pursue long-term growth

- 1 Well capitalised and highly liquid balance sheet
- 2 Improved capital allocation including ongoing strategies to optimise the capital base
- Diversified mix of earnings by geography and business, with significant annuity income underpin from leading wealth business
- Clear growth opportunities through reinforcement of existing linkages across geography and business and new profit pool strategies which are underway
- 5 Resilient clients through difficult macro environments
- 6 Cost discipline remains a priority whilst investing for future growth

Fuelling a robust growth agenda



Market-leading specialist client franchises

We are not all things to all people: we serve select niches where we can compete effectively



Specialist client franchises span infrastructure, fund finance, aviation...





Top tier

One of the

A distinctive banking and wealth management business creating sustainable, long-term value for our stakeholders

Principal geographies

Total Employees c.7 500+

Net core loans £30.9bn

Customer deposits £39.5bn

Funds under management IW&I SA Rathbones Group plc^ $\pounds 20.9 \mathrm{bn}$ FUMA: $\pounds 107.6 \mathrm{bn}$

Key client groups and our offering



Corporate / Institutional / Government / Intermediary



Private Clients (HNW / High Income) / Charities / Trusts



Specialist Banking



Wealth & Investment

Lending

Transactional banking

Treasury solutions

Advisory

Investment activities

Deposit raising activities

Discretionary wealth management Investment advisory services

Financial planning

Stockbroking / execution only

We have market-leading client franchises

We provide a high level of client service enabled by leading digital platforms

We are a people business backed by our out of the ordinary culture, entrepreneurial spirit and freedom to operate

Our stakeholders



Our clients



Our people



Our communities



Our planet

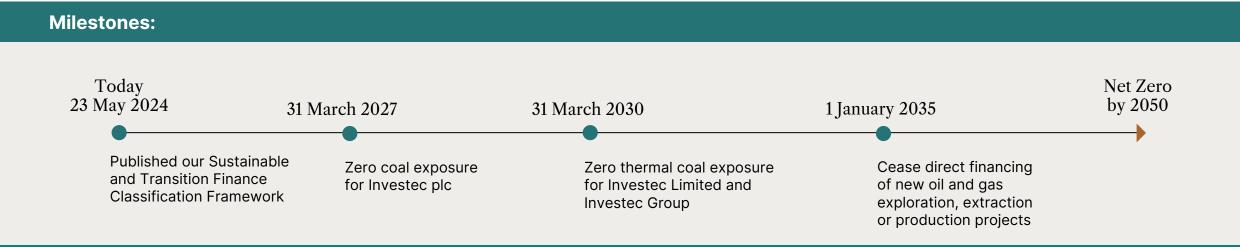


Our shareholders

Investec's commitment to sustainability: our pathway to net zero

Three channels of impact

- 1 Meet our fossil fuel exposure commitments
- 2 Driving sustainable and transition finance activities
- Influencing and advocating for our clients and suppliers to effectively pursue decarbonisation



Refer to additional slides in the appendix and our Investec website for more information.

10

Sustainability highlights

Operate responsibly, finance and invest for a sustainable future, and maintain our competitive ESG position

PROGRESS MADE ON OUR IMPACT SDGs



Net-zero commitments

- Fossil fuel commitments: Investec Group committed to zero thermal coal in our loan book by 31 March 2030
- Scope 3 financed emissions: Made significant progress on improving the data quality and processes. This involved implementing rigorous data collection processes to ensure that the data we use is accurate, reliable, and up-to-date.



Equality commitments

- Investec Group Board: 42% ethnic diversity and 58% women
- Awarded best FTSE 250 strategy award at the INSEAD Alumni Balance in Business Initiative Awards 2024 recognising our commitment to achieving greater gender balance.

SUSTAINABLE FINANCE

- Raised \$56.5mn through our Global Sustainable Equity Fund at 31 March 2024 (since launch in Mar-21)
- Evolving and developing our Sustainable and Transition Finance
 Classification Framework has been a primary area of focus and will
 help to drive existing and future sustainable finance activity
- We ranked **52nd among top 100 companies** globally in the Corporate Knights most sustainable companies.

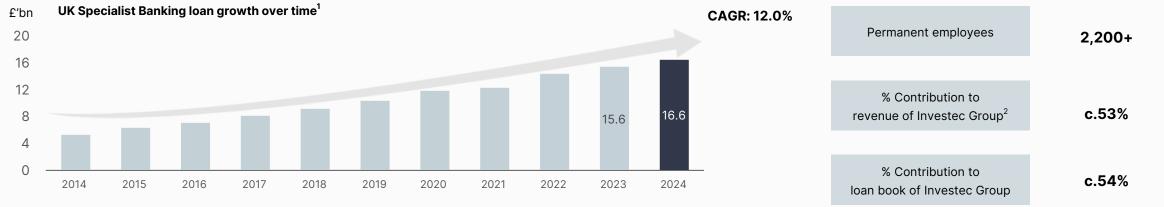
MINIMAL LENDING TO COAL

- 0.08% coal exposure as a % of gross core loans at 31 March 2024 (Mar-23: 0.11%)
- 55.99% **renewables** as a % of our energy lending portfolio at 31 March 2024 (Mar-23: 50.90%)
- 1.69% **coal** as a % of our energy lending portfolio at 31 March 2024 (Mar-23: 3.02%).

Specialist Banking UK

Winning in under-serviced parts of the market through dynamic, full service offering





Information for financial years prior to 2019 reflects the results of the ongoing business (excluding UK Specialist Bank legacy assets and businesses sold). Information from FY19 onwards is presented on a statutory basis.

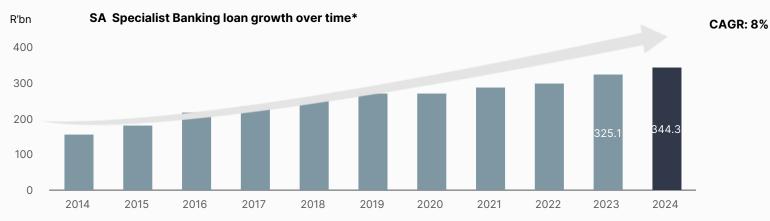
Investee plc's Specialist Banking's total operating income before expected credit loss impairment charges as a percentage of the Investee Group's (for the year ended 31 Marcto. 2024)

Given the nature of the IW&I UK all-share combination with Rathbones, the Group essentially retains similar economic interest to this investment before and after the transaction. In order to provide information that will be more comparable to the future presentation of returns from this investment and given its new holding structure, contribution to Group revenue has been calculated using proforma information which has been prepared as if the transaction had been in effect from the beginning of the period, i.e. IW&I UK has been presented as an equity accounted investment.

Specialist Banking SA

High-quality specialist banking solutions with leading positions in selected areas

Corporate and Institutional Investment Banking and Investec for Business Private Banking banking **Principal Investments** For high net worth clients, For corporates (mid to large size), professionals and emerging intermediaries, institutions, **Corporates, institutions, property** Smaller and mid-tier corporates who entrepreneurs looking for an government and SOEs looking partners looking for an innovative require a holistic banking solution 'investment banking' style service for a client-centric, solution investment partner driven offering for private clients Import and trade finance, working capital Global markets, various specialist Lending, transactional banking, property Principal investments, Advisory, Debt finance, asset finance, transactional lending activities and institutional and Equity, Capital Markets finance and savings equities banking



Permanent employees	4,400+
% Contribution to revenue of Investec Group	c.37%
% Contribution to loan book of Investec Group	c.46%

Wealth & Investment UK

Combination with Rathbones successfully completed end of 1H2024



Created the UK's leading discretionary wealth manager delivering the scale that will power future growth

Rathbones FUMA at 31 March 2024 £107.6 billion The strategic partnership will enhance the client proposition across both groups

Delivers significant value creation, with at least £60 million of pre-tax cost and revenue synergies

To 31 March 2024 Rathbones have reported run-rate synergies of £10.6 million

Adjusted operating profit*

£66.9 million

- 1H2024 / pre combination: IW&I UK reported adjusted operating profit (post-tax) of £35.9mn (10.8% above 1H2023)
- 2H2024 / post combination: £31.0 million post-taxation profit from associates was recognised from our 41.25% holding in the combined Rathbones Group

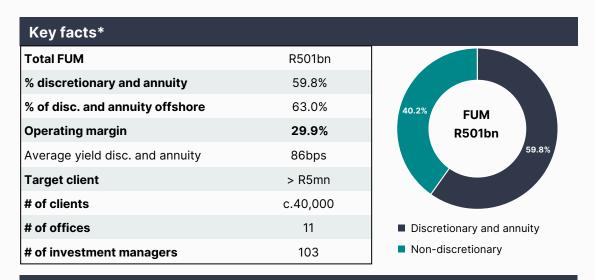


Fully committed to the attractive wealth management sector in the UK with a 41.25% shareholding in Rathbones Group

Adjusted operating profit of £66.9 million is post taxation as it represents our share of post taxation equity accounted earnings

Wealth & Investment SA

Uniquely positioned for SA HNW private clients seeking a holistic, international wealth and investment management service



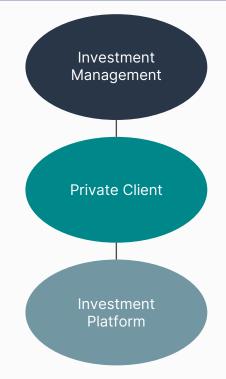
Market factors

- A unique proposition for an ever-changing market and across generational wealth
- Growing appetite for ESG considerations and sustainable investment opportunities
- Consistent demand for offshore investments and global opportunities, in traditional and alternative investments
- Increasing demand for holistic advisory wealth management services, including discretionary portfolio management, estate planning and fiduciary services
- Providing distinctive banking and wealth services, domestically and offshore, all in One Place™.

Future growth drivers

Embed the Group's purpose and revised values within our business and to our clients through our core business activities and Philanthropic capabilities

SA & International growth across:

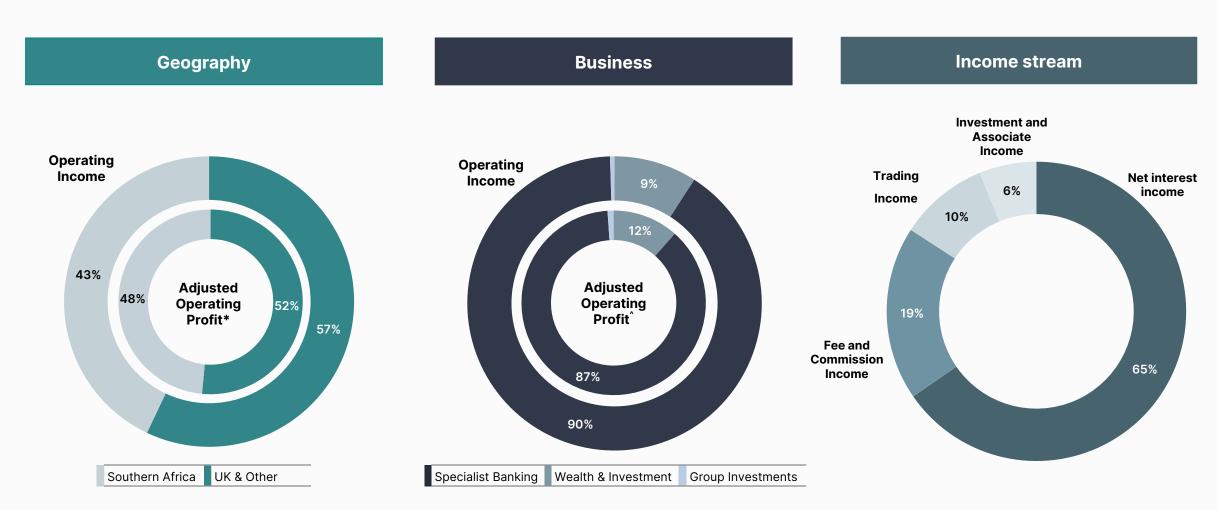


- Implement a distribution agreement within Latin America to enable the distribution of our investment offering
- Providing alternative investment solutions and special opportunities to our clients
- Drive national acquisition strategies and delivering objectives aligned to our private client proposition with Investec Bank
- Evolve our wealth management philosophy to connect clients' values and goals to their investment solutions as well as refining our international ultra high net worth value proposition.
- Pursue strategic growth initiatives in Switzerland and continued integration within SA
- Enhance our multi-currency, multi-asset class investment platform
- Focus on automation across business to drive business efficiencies.

* Information as at 31 March 2024

Diversified mix of earnings

Diversified geographic business with diverse income streams



Pro-forma operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

Pro-forma operating profit before group costs, goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.

Revised medium-term targets – to 31 March 2027

Committed to deliver returns above our cost of capital

Strategic execution over the last five years has resulted in structural improvement in Group performance Leading us to revise our post Rathbones combination targets by 200bps

IW&I UK combination with Rathbones results in a **c.100bps reduction to Group ROE** given higher equity base, technically adjusting the **current ROE target** of 12%-16% to **11%-15**%

Revised Group targets:

- **ROE**: 13% to 17%

- ROTE: 14% to 18%

Cost to income ratio of < 57%, partly reflecting the 400bps benefit from IW&I UK deconsolidation

Credit loss ratio through-the-cycle (TTC) range of 25bps to 45bps

Dividend payout ratio of 35-50%

Financial outlook

FY25 guidance based on current economic forecast and expected business activity levels

Revenue momentum is expected to continue, underpinned by book growth, stronger client activity levels and success in our client acquisition strategies, partly offset by expected cuts in rates

Group **ROE** is expected to be c.14% / **ROTE** c.16%, both well within the revised target ranges

- SA business ROE of C.18.5%
- UK & Other business ROTE of $\mathrm{c.}14.0\%$

Cost to income ratio is expected to be c.54%

Credit loss ratio to be within the TTC range of 25bps to 45bps

We remain well-positioned to continue to support our clients amidst an uncertain macroeconomic outlook

Appendix

Results highlights

Capital and liquidity

Loan book and asset quality

Sustainability highlights



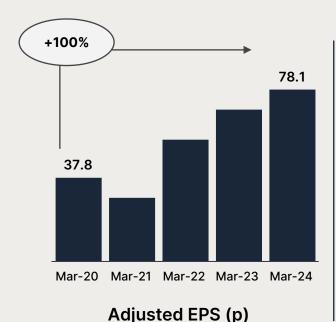
Key takeaways

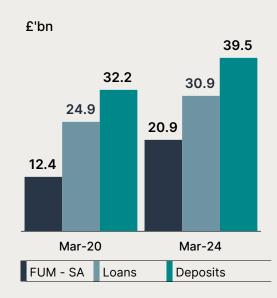


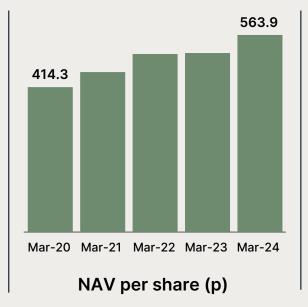
Deep client franchises, diversified earnings

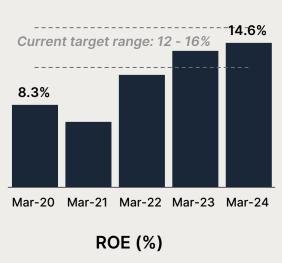
Strong capital generation

Returns to shareholders well within target









Rathbones Group FUMA: £107.6bn

Results highlights

Adjusted earnings per share

78.1p

(Mar-23: 68.9p) 13.4% ahead of prior year Up 30.8% in Rands Adjusted operating profit

£884.5mn

(Mar-23: £818.7mn) 8.0% ahead of prior year Up 23.7% in Rands Cost to income

53.8%

(Mar-23: 54.7%)

Credit loss ratio

28bps

(Mar-23: 23bps)

Return on equity

14.6%

(Mar-23: 13.7%)

Net asset value per share

563.9p

(Mar-23: 507.3p) 11.2% ahead of prior year Up 21.4% in Rands

FINAL DIVIDEND OF 19.0P, FULL YEAR DIVIDEND OF 34.5P, RESULTING IN A PAYOUT RATIO OF 44.2%

Strategic execution

Significant strategic actions taken over the past two years

Completion of combination between Investec Wealth & Investment UK ('IW&I UK') and Rathbones Group plc*

Creating the UK's largest discretionary wealth manager

RATHBONES £107.6bn fuma#

as at 31 March 2024

Invested holds a 41.25% economic interest in Rathbones

Disposal of property management companies to Burstone Group Limited (formerly Investec Property Fund (IPF)) and consequent deconsolidation of IPF[^]





Distribution of 15% shareholding in Ninety One in the prior year

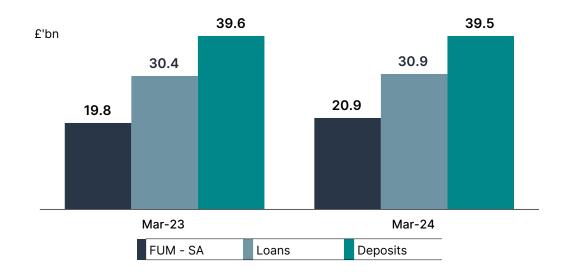
Investec retains a c.10.0% shareholding in Ninety One

An approximately R6.8 billion or c.£300 million share buy-back and repurchase programme

Restructure of Bud Group Holdings (formerly Invested Equity Partners (IEP)) in the prior year

Burstone is accounted for at fair value through profit and loss

Earnings drivers



FUM for IW&I SA

1 5.5%

14.2% in neutral currency

Net core loans

1.7%

6.1% in neutral currency

Rathbones Group FUMA $\pounds 107.6bn$

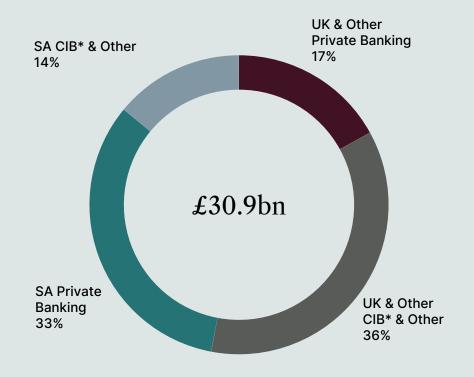
Investec holds a 41.25% economic interest in Rathbones

Deposits

↑ 0.1%

4.4% in neutral currency

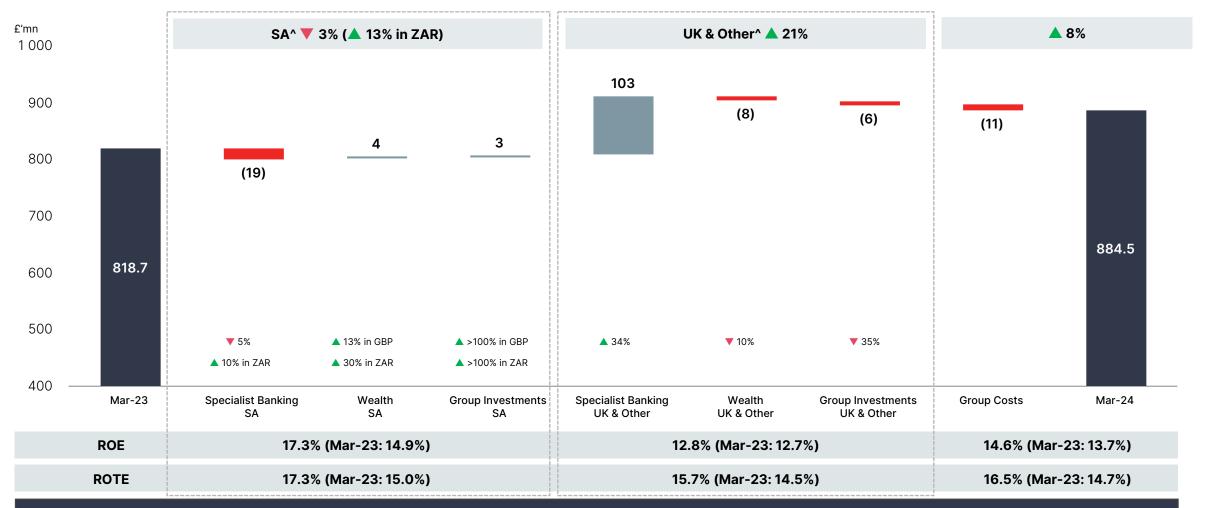
Diversified core loan book



Corporate, Investment Banking

Solid underlying performance

Adjusted operating profit* largely driven by strong performance from our client franchises



PRE-PROVISION ADJUSTED OPERATING PROFIT INCREASED 7.1% TO £963.6 MN

Operating profit before goodwill, acquired intangibles and strategic actions, less profit attributable to other non-controlling interests.
 Geographical metrics shown for SA and UK & Other are inclusive of Group costs. Note: Waterfall does not cast due to rounding

Divisional highlights

UK & Other

Specialist Bank

Loan book grew by 6.4% to

£16.6bn

Continued client acquisition and diversified lending

Deposits grew by 8.7% to

£20.8bn

Adjusted operating profit up 33.9% ahead of prior period at

£406.2mn

Southern Africa

Specialist Bank

Loan book up 5.7% to

R343.7bn

Elevated corporate credit demand across lending specialisations

Deposits up 0.4% to

R450.4bn

Adjusted operating profit up 14.7% ahead of prior period at

R10 097mn

Wealth & Investment

Fully committed to the attractive wealth management sector in the UK with a 41.25% shareholding in Rathbones Group

Adjusted operating profit of

£66.9mn

Wealth & Investment

Expanded global investment offerings providing access to a range of investment opportunities

Discretionary and annuity net inflows of

R16.6bn

Adjusted operating profit up 29.6% to

R871mn

amid a challenging operating environment for the industry

12.8%

ROE %

17.3%

15.7%

ROTE %

17.3%

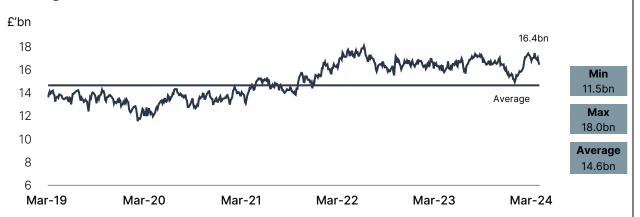
ROE and ROTE



^{*} Average equity of £2 714mn includes the average gain on combination of Rathbones Group (i.e. £358.5mn divided by two, given the transaction completed at the end of 1H 2024)

Capital and liquidity

Group cash and near cash

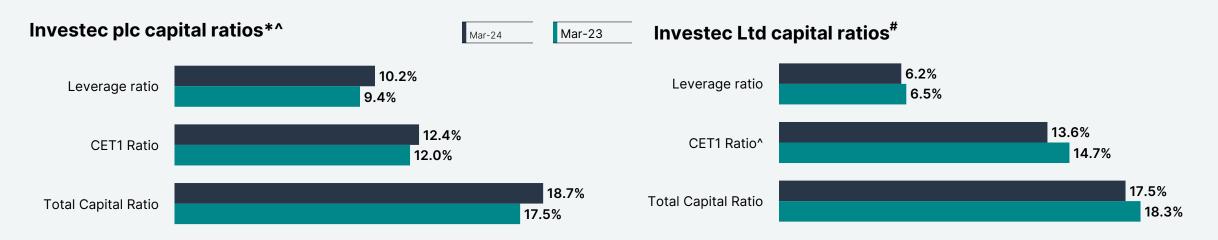


Group liquidity summary

- Strong liquidity positions to support growth
- Loans to customers as % of customer deposits of 77.4% (Mar 23: 76.1%)

Capital summary

- CET1 ratio well in excess of >10% target for Investec plc, Investec Ltd above 11.5% to 12.5% range
- Capital and leverage ratios remain sound, ahead of regulatory requirements



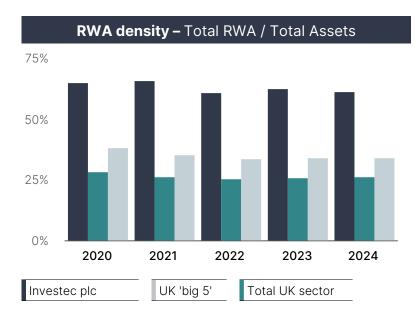
^{*} The capital adequacy and leverage disclosures follow Investec's normal basis of presentation to show a consistent basis of calculation across the Group. For Investec plc this does not include the deduction of foreseeable charges and dividends as required by the Capital Requirements Regulation. This deduction would lower the CET1 ratio by 30bps (Mar 23: 31bps) and the leverage ratio by 21bps (31 March 2023: 22bps).

[^] Investec plc uses the Standardised Approach to quantify RWA.

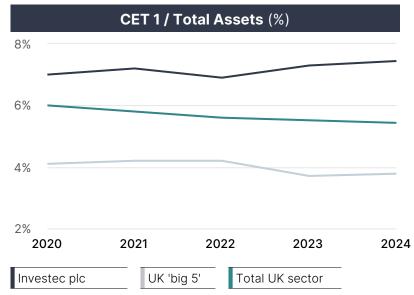
Investec Limited uses the Internal Ratings Based (IRB) Approach to quantify credit RWA. As at 31 Mar 24, 54% (Mar 23: 53%) of the portfolio applies the AIRB approach, 26% (Mar 23: 28%) applies the FIRB approach and the remaining 20% (Mar 23: 19%) of the portfolio is subject to the standardised

Investec plc: We inherently hold more capital per unit of risk

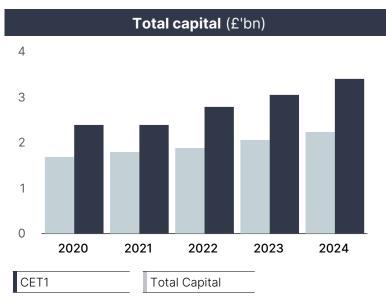
As we use the standardised approach for RWA calculations, our capital ratios are not directly comparable with peers



- We use the Standardised Approach for our RWA calculations – while peers are largely on the advanced approach. The bank is in the early stages of a process to migrate from the Standardised Approach to the Internal Ratings Based (IRB) approach
- The result is that our **RWA density at 61.6% is above** the sector average of 34.1%
- Our **RWA** density is more than 2x higher than the 'Big 5' UK peers.



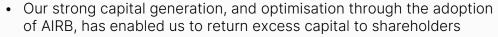
- We hold more CET 1 to our total assets than our peer group – primarily as a result of higher RWA density from using the standardised approach
- Our **CET 1 / Total assets is 7.4%** which is 201bps higher than the UK sector on a similar measure.



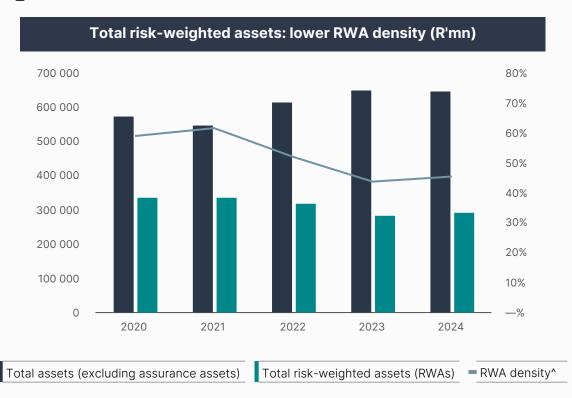
- Investec has strong organic capital generation and has not required recourse to government or shareholders
- CET 1 and total capital levels have both grown robustly at c.7.1% and c.9.2% CAGR, since 2020.

Investec Ltd: Sound capital base and capital ratios





- CET1 capital decreased by R2.0 billion to R39.8 billion, largely affected by:
 - The execution of R6.8 billion of the R7 billion DLC share buyback programme
 - Positive post-tax earnings
 - Ordinary dividend distribution to shareholders
 - Reclassification of fair value hedges.



- **Risk-weighted assets (RWAs)** increased by 3.0% to R292.2 billion (31 March 2023: R283.6 billion), predominantly driven by credit risk RWAs
- RWA density[^] increased to 45.2% (31 March 2023: 43.6%)
- Investec Limited uses the Internal Ratings Based (IRB) Approach to quantify credit RWA. As at 31 March 2024, 54% of the portfolio applies the AIRB approach, 26% applies the FIRB approach, with the remaining balance of 20% remaining on the standardised approach.

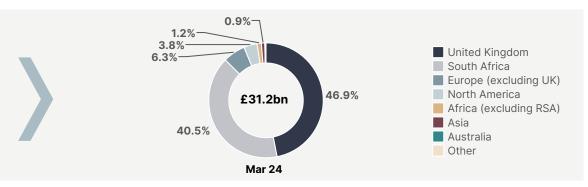
[^] RWA density: Risk-weighted assets as a % of total assets

Lending exposures

Credit and counterparty exposures are to a **select target market**: HNW and high income clients, mid to large corporates and public sector bodies and institutions

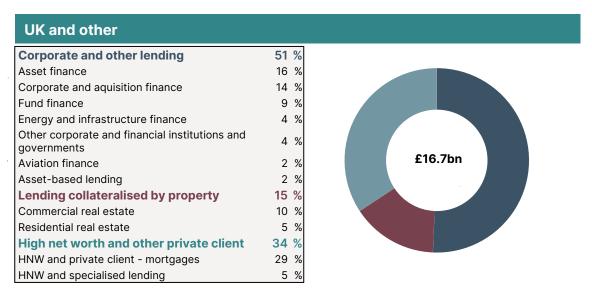
Gross core loans by country of exposure

- The majority of exposures reside in the UK and South Africa
- We typically originate loans with the intent of holding these assets to maturity, thereby developing a 'hands-on' and long-standing relationship with our clients.



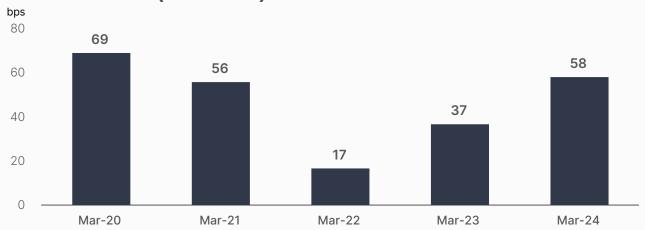
Gross core loans by risk category

Southern Africa		
Corporate and other Corporate and acquisition finance Fund finance Energy and infrastructure finance	4	%
Aviation finance Asset finance	1	
Financial institutions and governments Lending collateralised by property		%
Commercial real estate Residential real estate High net worth and other private client		% %
Mortgages Other high net worth lending	28	% %



Unpacking the credit loss ratio - UK

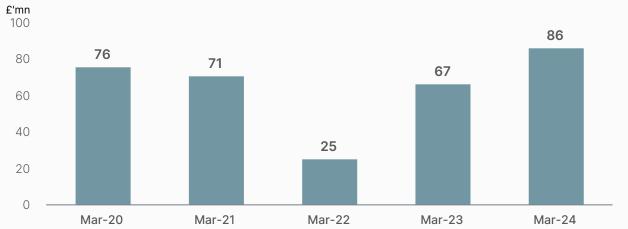
Credit loss ratio (core loans)



CLR increased to

58bps (Mar-23: 37bps) in line with guidance provided in November 2023

ECL impairment charges



ECL charges increased to

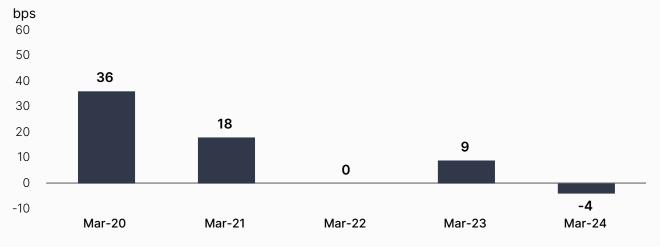
£86.1mn

(Mar-23: £66.7mn) mainly driven by:

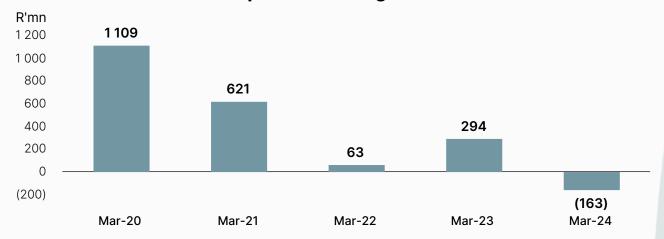
- Stage 3 ECL charges on certain exposures
- Idiosyncratic client stresses with no evidence of trend deterioration in the overall credit quality of our books

Unpacking the credit loss ratio - SA

Credit loss ratio (core loans)



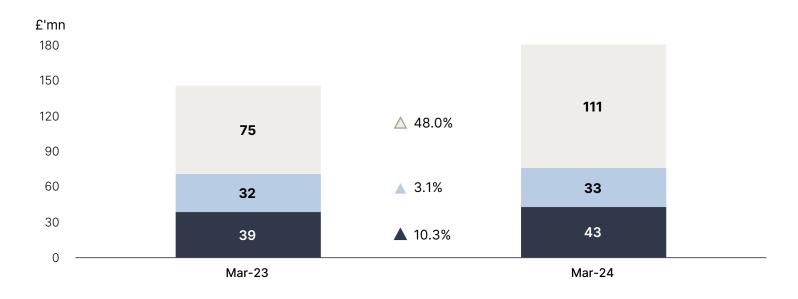
Income statement ECL impairment charges



ECL impairment charges on loans subject to ECL decreased resulting in a net recovery of 4bps, driven by:

- Recoveries on previously impaired loans
- Model driven releases following updated macroeconomic scenarios and model recalibration
- Partially offset by Stage 3 ECL charges

Balance sheet ECL provisions - UK

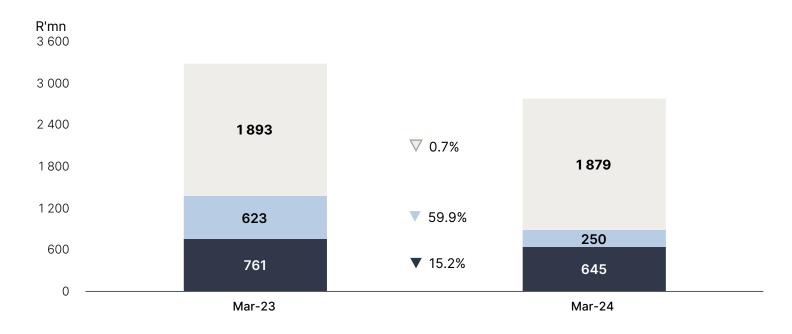


Stage 3
Stage 2
Stage 1

ECL coverage ratio %

	Mar-23	Mar	-24
Stage 1	0.29%	0.0	30%
Stage 2	2.4%	2	.4%
Stage 3	21.9%	20	.9%
Total coverage	1.0%	1.	2%

Balance sheet ECL provisions - SA



Stage 3
Stage 2
Stage 1

ECL coverage ratio %

	Mar-23	Mar-24
Stage 1	0.25%	0.20%
Stage 2	3.8%	3.0%
Stage 3	21.3%	15.4%
Total coverage	1.01%	0.81%

Net-zero climate impact roadmap

We acknowledge that climate change is material and poses significant risks, and opportunities, including its ability to generate value for stakeholders over time. We recognise and support the aims of the Paris Agreement goals. We are committed to achieve net-zero emissions by 2050, taking into account complexities of the business in relation to climate change. In addition, we acknowledge the clear link between climate change and ecosystem loss, and our impact through our activities on healthy and resilient ecosystems.

Three channels of impact

Investec's ambition to achieve net zero by 2050, in line with our commitment to the Net-Zero Banking Alliance, is following a strategic approach through three channels of impact

Reducing our fossil fuel exposure

Driving sustainable and transition finance activities

Influencing our clients and suppliers to effectively pursue decarbonisation

- Investec plc: committed to zero coal exposure by 31 March 2027
- Investec Limited and Investec Group: committed to zero thermal coal in the loan book by 31 March 2030
- **Investec Group:** committed to cease finance of new oil and gas exploration, extraction or production projects directly, regardless of jurisdiction, from 1 January 2035.
- Enhanced our Sustainable and Transition Finance Classification Framework
- Raised \$56.5mn through our Global Sustainable Equity Fund at 31 March 2024 (since launch in Mar-21)
- Sole Mandated Lead Arranger and Bookrunner on an up to €110mn solar photovoltaic (PV) portfolio financing
- Provided a €132mn green loan to support a German electric vehicle charging network tender
- Participated in a R4.5bn sustainability-linked loan with KPIs linked to reducing food waste (SDG 12) and greenhouse gas emissions (SDG 13).
- Active engagement with client ecosystem, promoting increased data quality for Scope 3 financed emission calculations and sustainability agendas
- Substantial progress made in improving the quality of our Scope 3 financed emissions
- Remained committed to various industry initiatives.









